

*Durham Business School is accredited by the European Quality Improvement System (EQUIS) for a period of five years from 2005 and the Association to Advance Collegiate Schools of Business (AACSB) for a period of five years from 2009.*

**MASTER OF BUSINESS ADMINISTRATION (GLOBAL) (N1KS17)**  
**MASTER OF BUSINESS ADMINISTRATION (FINANCE) (GLOBAL) (N1KR17)**  
**POSTGRADUATE CERTIFICATE BUSINESS ADMINISTRATION**  
**(GLOBAL) (N1KS14)**

*(For students entering from October 2010)*

1. Programme offered at: Durham
2. Mode of study: MBA and MBA (Finance): part-time (24-60 months); Postgraduate Certificate Business Administration: part-time (6-24 months)
3. A total of 240 credits are required for the award of Master of Business Administration or Master of Business Administration (Finance).
4. Applicants should normally have a minimum of three years' relevant work experience. Applicants may also be asked to offer a satisfactory score in the Graduate Management Admission Test (GMAT). Applicants for the Master of Business Administration (Finance) will in addition be required to demonstrate an appropriate level of mathematical ability.
5. Applicants for a Postgraduate Certificate programme may not have a first degree, but must demonstrate considerable managerial experience. All applicants will be required to provide documentary support of their case to be allowed admission to the programme. Applicants may also be asked to offer a satisfactory score in the Graduate Management Admission Test (GMAT).
6. Candidates whose first language is not English will normally be required to possess recent English language test scores of 6.5 or above (with no element below 6.0) in IELTS, or 92 or above (with no element below 22) in TOEFL IBT, or an equivalent qualification.
7. The MBA (Global), MBA (Finance) (Global) and Postgraduate Certificate Business Administration (Global) have been granted exemption from the University Regulations for Postgraduate Matriculation to allow students to apply for APL up to and including 1<sup>st</sup> February and 1<sup>st</sup> August to reflect the different enrolment deadlines operating on these programmes.
8. Programme of study:
  - a) For the award of MBA, candidates must study and be assessed in:
    - (i) Modules to the value of 165 credits from Section A
    - (ii) Modules to the value of 75 credits from Sections B or D
  - b) For the award of MBA (Finance) candidates must study and be assessed in:
    - (i) Modules to the value of 165 credits from Section A
    - (ii) Modules to the value of 15 credits from Section B
    - (iii) Modules to the value of 30 credits from Section C
    - (iv) Modules to the value of 30 credits from Section D
  - c) For the award of Postgraduate Certificate Business Administration, candidates must study and be assessed in modules to the value of 45 credits from those marked # below, and modules to the value of 15 credits from those marked Δ.

Module	Code	Credits	Core (C) or Optional (O)	Level
<b><u>SECTION A</u></b>				
Managing People#	<a href="#">BUSI42V15</a>	15	C	4
Managing Finance#	<a href="#">BUSI42S15</a>	15	C	4
Managing in the Competitive Environment#	<a href="#">BUSI42T15</a>	15	C	4
Managing in the Global EnvironmentΔ	<a href="#">BUSI42U15</a>	15	C	4
Strategic ManagementΔ	<a href="#">BUSI42H15</a>			
Improving Management Decision MakingΔ	<a href="#">BUSI46H15</a>			
Methods of Inquiry	<a href="#">BUSI42R15</a>	15	C	4
Dissertation	<a href="#">BUSI56360</a>	60	C	4
<b><u>SECTION B</u></b>				
Corporate Finance	<a href="#">BUSI59715</a>	15	C/O	4
<b><u>SECTION C</u></b>				
Financial Planning and Control	<a href="#">BUSI41515</a>	15	C	4
Financial Risk Management	<a href="#">BUSI41415</a>	15	C	4
<b><u>SECTION D</u></b>				
Business Ethics	<a href="#">BUSI57515</a>	15	O	4

9.	Business Transformation through Information Systems	<a href="#">BUSI41V15</a>	15	O	4
	E-Commerce	<a href="#">BUSI57115</a>	15	O	4
	Entrepreneurship	<a href="#">BUSI5A115</a>	15	O	4
	Issues in Public Management	<a href="#">BUSI57715</a>	15	O	4
	Management of Change	<a href="#">BUSI41015</a>	15	O	4
	Managerial Psychology	<a href="#">BUSI50815</a>	15	O	4
	Managing Marketing Communications	<a href="#">BUSI58415</a>	15	O	4
	Managing Social Marketing Campaigns	<a href="#">BUSI46G15</a>	15	O	4
	Project Management	<a href="#">BUSI50915</a>	15	O	4
	Quantitative Marketing Research	<a href="#">BUSI40915</a>	15	O	4
	Small Business Management	<a href="#">BUSI59515</a>	15	O	4
	Strategic Marketing	<a href="#">BUSI5A515</a>	15	O	4
	Strategic Supply Chain Management	<a href="#">BUSI5A415</a>	15	O	4
EITHER	Crisis Management (Blended Learning)	<a href="#">BUSI44I15</a>	15	O	4
OR	Crisis Management (Block Taught)	<a href="#">BUSI43I15</a>	15	O	4
EITHER	Delivering Service Excellence (Blended Learning)	<a href="#">BUSI42W15</a>	15	O	4
OR	Delivering Service Excellence (Block Taught)	<a href="#">BUSI43J15</a>	15	O	4
EITHER	Effective Sales Force Leadership (Blended Learning)	<a href="#">BUSI42X15</a>	15	O	4
OR	Effective Sales Force Leadership (Block Taught)	<a href="#">BUSI43L15</a>	15	O	4
EITHER	Global Retailing (Blended Learning)	<a href="#">BUSI42Y15</a>	15	O	4
OR	Global Retailing (Block Taught)	<a href="#">BUSI44K15</a>	15	O	4
EITHER	Globalising Strategic Management (Blended Learning)	<a href="#">BUSI42Z15</a>	15	O	4
OR	Globalising Strategic Management (Block Taught)	<a href="#">BUSI43M15</a>	15	O	4
EITHER	International Tourism (Blended Learning)	<a href="#">BUSI42H15</a>	15	O	4
OR	International Tourism (Block Taught)	<a href="#">BUSI43N15</a>	15	O	4
EITHER	Social Entrepreneurship (Blended Learning)	<a href="#">BUSI44J15</a>	15	O	4
OR	Social Entrepreneurship (Block Taught)	<a href="#">BUSI43O15</a>	15	O	4

Modes of assessment will include written examinations and course work.

10. In the regulations that follow the term 'MBA programmes' refers to both the Master of Business Administration and the Master of Business Administration (Finance).
11. Candidates will normally progress through the programme by taking core modules before option modules and will normally submit the dissertation of not more than 15,000 words after attempting all core and option modules. Candidates may, however, enrol on option modules after attempting core modules to the value of 60 credits and may enrol and be assessed in the dissertation after attempting core modules to the value of 90 credits including Methods of Inquiry.
12. Progression will depend upon satisfactory performance in assessment of modules, as follows:
  - a) Within the time-limits set out in paragraph 1 above, the minimum rate of progress without requiring the formal approval of the Postgraduate Faculty Learning and Teaching Committee shall be: modules to a total of 45 credits attempted by the end of one full year of registration; modules to a total of 90 credits attempted by the end of two full years of registration; modules to a total of 135 credits attempted by the end of three full years of registration; modules to a total of 180 credits attempted by the end of four full years of registration; modules to a total of 240 credits attempted by the end of five full years of registration. Within these limits, a candidate may split or defer assessment, subject to approval by the Programme Director.
  - b) Approved candidates may initially register for the programme at any time in the year. Thereafter students will be required to register at the start of each academic year. Enrolment (the payment of fees and the undertaking to start study directed to an examination occasion) must be completed not less than six months before the relevant date of examination.
  - c) Candidates are required, as a condition of enrolment and maintaining registration with the University, to pay all tuition fees as may from time to time be approved.
  - d) Enrolment is by module, normally to a minimum value of 45 credits in any year (i.e. in two successive occasions of enrolment).
13. Candidates will normally be required, as part of their programme of study, to attend residential seminars in Durham, or in other approved centres. Any exception shall require the prior approval of Postgraduate Faculty Learning and Teaching Committee.
14. Candidates will normally be permitted to undertake up to three modules via other modes of MBA delivery and be assessed in accordance with the assessment specified in the relevant module outline(s).
15. Unsuccessful candidates will be permitted to retake failed components of summative assessment on one occasion only. Candidates will not be permitted to retake any component of assessment for which a mark of 50% or above has been achieved at the first attempt. The maximum mark that can be awarded for the re-assessment of a module shall be 50%.

16. All module retakes shall normally take place at the next normal occasion except where specified below.
17. Candidates for MBA programmes who fail to satisfy the requirements for the award of MBA but who have achieved 180 credits at Masters level, including a Masters level pass in the Dissertation, shall be awarded the degree of Master of Arts in Business Administration (NIKE07) as an exit qualification.
18. Candidates for MBA programmes who fail to satisfy the requirements for the award of MBA but who have achieved 120 credits, shall be awarded the Postgraduate Diploma Business Administration as an exit qualification.
19. Candidates for MBA programmes who fail to satisfy the requirements for the award of MBA or Postgraduate Diploma but who have achieved 60 credits, including 45 credits from the modules marked # and 15 credits from the modules marked Δ in Section A, shall be awarded the Postgraduate Certificate Business Administration as an exit qualification.
20. With regard to assessment:
  - a) Candidates must have completed and submitted all formative assignments required in the programme of study for a given module before completing summative assessment for that module.
  - b) It is expected that candidates will be assessed at the first ordinary occasion following enrolment. Candidates will thus be automatically registered for assessment at the point of enrolment.
  - c) Examinations shall be held in Durham and in such other centres as may be approved by the University, normally twice a year.
  - d) The Board of Examiners *may* permit a candidate who has failed up to two taught modules to register or to continue to be registered for assessment in subsequent module(s) of the programme. Candidates for MBA programmes will be required to be re-examined in the module(s), normally on the next ordinary occasion of the examination.
  - e) Candidates for MBA programmes who fail modules to the value of 45 or more credits must be re-examined in those modules, normally at the next occasion, before assessment in further modules is permissible. In such cases candidates already registered for assessment in other modules may defer assessment to the next ordinary occasion without penalty.
  - f) Postgraduate Certificate candidates who successfully complete the programme requirements at Masters level may choose *either* to be admitted to further study on an MBA programme *or* to be awarded the Postgraduate Certificate.
21. The requirements for the award of the Master of Business Administration or Master of Business Administration (Finance) with Distinction shall be as follows:
  - (a) the achievement of an overall weighted mark of at least 70% across all the modules taken, to the value of 240 credits, including:
  - (b) the achievement of a mark of 70% or more in the dissertation.
22. The requirement for the award of the Master of Business Administration or Master of Business Administration (Finance) with Merit shall be the achievement of an overall weighted average mark of at least 60%, but where the candidate did not meet the criteria for the award of a distinction.
23. All candidates for MBA programmes must submit a dissertation of not more than 15,000 words, including footnotes and endnotes, but excluding title page, contents page, acknowledgments, diagrams, tables, bibliography and appendices. In the case of candidates for the MBA (Finance) the dissertation must be on a finance-related topic.
24. The Master of Business Administration and the Master of Business Administration (Finance) are accredited by the Association of MBAs (AMBA) for a period of five years from 2008.