

These programme regulations should be read in conjunction with the University's [core regulations for postgraduate programmes](#), and the [marking and classification conventions for postgraduate programmes](#).

**Durham University Business School is accredited by the European Quality Improvement System (EQUIS) for a period of five years from 2022 and the Association to Advance Collegiate Schools of Business (AACSB) for a period of five years from 2019.**

*This document contains separate regulations based on programme start date (October 2022, April 2022, October 2021, April 2023). Please ensure that you review the correct programme regulations for your start date.*

## **Master of Business Administration (Online) (N1T717)**

*(For students entering from October 2022)*

1. This programme is available at Durham City in a part-time (24 months) mode of study with entry points in October and April.

### **Programme Structure**

2. Candidates shall study and be assessed in modules to the value of 160 credits from List A below. Candidates are not able to study the same module twice, regardless of how it is taught:

| <b>List A:</b>                             |                                  | <b>Credit Value</b> |
|--|----------------------------------|---------------------|
| Accounting, Finance and Economics (Online) | <a href="#">ACCT41720</a>        | 20                  |
| Accounting, Finance and Economics (Taught) | <a href="#">ACCT41820</a>        | 20                  |
| Leading and Managing People (Online)       | <a href="#">BUSI4K320</a>        | 20                  |
| Leading and Managing People (Taught)       | <a href="#">BUSI4K420</a>        | 20                  |
| Marketing (Online)*                        | Either <a href="#">BUSI4S6D1</a> | 10                  |
|  | Or <a href="#">BUSI4S6D2</a>     | 10                  |
| Operations and Technology (Online)         | <a href="#">BUSI4K720</a>        | 20                  |
| Operations and Technology (Taught)         | <a href="#">BUSI4K820</a>        | 20                  |
| Strategic Management (Online)              | <a href="#">BUSI4K920</a>        | 20                  |
| Strategic Management (Taught)              | <a href="#">BUSI4L020</a>        | 20                  |
| Sustainability and Ethics (Online)*        | Either <a href="#">BUSI4S5D1</a> | 10                  |
|  | Or <a href="#">BUSI4S5D2</a>     | 10                  |
| Strategic Consulting Project*              | Either <a href="#">BUSI4T0D1</a> | 60                  |
|  | Or <a href="#">BUSI4T0D2</a>     | 60                  |

3. Candidates shall study and be assessed in modules to the value of 20 credits from List B below. Candidates are not able to study the same module twice, regardless of how it is taught (not all options may be available each year):

| <b>List B:</b>                   |                                  | <b>Credit Value</b> |
|----------------------------------|----------------------------------|---------------------|
| Entrepreneurship (Online)*       | Either <a href="#">BUSI4L2D1</a> | 10                  |
|                                  | Or <a href="#">BUSI4L2D2</a>     | 10                  |
| Entrepreneurship (Taught)        | <a href="#">BUSI4L310</a>        | 10                  |
| New Venture Creation (Online)*   | Either <a href="#">BUSI4L4D1</a> | 10                  |
|                                  | Or <a href="#">BUSI4L4D2</a>     | 10                  |
| New Venture Creation (Taught)    | <a href="#">BUSI4L510</a>        | 10                  |
| Management Consultancy (Online)* | Either <a href="#">BUSI4L6D1</a> | 10                  |
|                                  | Or <a href="#">BUSI4L6D2</a>     | 10                  |
| Management Consultancy (Taught)  | <a href="#">BUSI4L710</a>        | 10                  |
| Project Management (Online)*     | Either <a href="#">BUSI4L8D1</a> | 10                  |
|                                  | Or <a href="#">BUSI4L8D2</a>     | 10                  |
| Project Management (Taught)      | <a href="#">BUSI4L910</a>        | 10                  |
| Business Analytics (Taught)      | <a href="#">BUSI4M110</a>        | 10                  |

|  |        |                           |    |
|--|--------|---------------------------|----|
| Technology, Forecasting and Innovation Analytics (Online)* | Either | <a href="#">BUSI4M2D1</a> | 10 |
|  | Or     | <a href="#">BUSI4M2D2</a> | 10 |
| Technology, Forecasting and Innovation Analytics (Taught)  |        | <a href="#">BUSI4M310</a> | 10 |
| International Business in Context (Taught)                 |        | <a href="#">BUSI4M410</a> | 10 |

\* This module is delivered twice each academic year (for students entering the programme in October or April. D1 denotes the first delivery and D2, the second delivery.

### Assessment, progression and award

4. Candidates will normally progress through the programme by taking core modules before option modules, with the exception of the Strategic Consulting Project.
5. Progression will depend upon satisfactory performance in assessment of modules, as follows:
  - a) Within the time-limits set out in paragraph 1 above, the minimum rate of progress without requiring the formal approval of the Postgraduate Faculty Education Committee shall be: modules to a total of 80 credits attempted by the end of one full year of registration; modules to a total of 180 credits attempted by the end of two full years of registration;
  - b) Candidates are required, as a condition of enrolment and maintaining registration with the University, to pay 50% of tuition fees in Year 1 and 50% of tuition fees in Year 2, with payment due within 31 days of invoice, unless a payment plan is agreed with the University.
6. Candidates will normally be permitted to undertake up to two optional modules via other modes of MBA delivery and be assessed in accordance with the assessment specified in the relevant module outline(s).
7. All module retakes shall normally take place at the next normal occasion except where specified below.
8. Candidates who fail to satisfy the requirements for the award of MBA but who have achieved 120 credits, shall be awarded the Postgraduate Diploma Business Administration as an exit qualification.
9. Candidates who fail to satisfy the requirements for the award of MBA or Postgraduate Diploma but who have achieved 60 credits, shall be awarded the Postgraduate Certificate Business Administration as an exit qualification.
10. With regard to assessment:
  - a) The Board of Examiners *may* permit a candidate who has failed up to two taught modules to continue to be registered for assessment in subsequent module(s) of the programme. Candidates will be required to be re-examined in the module(s), normally on the next ordinary occasion of the assessment.
  - b) Candidates who fail three or more modules must be re-examined in those modules, normally at the next occasion, before assessment in further modules is permissible. In such cases candidates already registered for assessment in other modules may defer assessment to the next ordinary occasion without penalty.
11. The requirement for the award of the Master of Business Administration with Distinction shall be as follows:
  - a) the achievement of an overall weighted average mark of at least 70% across all the modules taken, to the value of 180 credits, including:
  - b) the achievement of a mark of 70% or more in the Strategic Consulting Project.
12. The requirement for the award of the Master of Business Administration with Merit shall be the achievement of an overall weighted average mark of at least 60%, including the achievement of a mark of 60% or more in the Strategic Consulting Project, but where the candidate did not meet the criteria for the award of a distinction.
13. Modules up to the value of 30 credits may be compensated in order to achieve the award of MBA or Postgraduate Diploma Business Administration provided a mark of not less than 40% has been obtained in each of the modules to be compensated, and the overall average mark for all the modules taken, including the module(s) to be compensated, is at least 50%.

14. Modules up to the value of 20 credits may be compensated in order to achieve the award of Postgraduate Certificate Business Administration provided a mark of not less than 40% has been obtained in each of the modules to be compensated, and the overall average mark for all the modules taken, including the module to be compensated, is at least 50%.

### Accreditation

15. The Master of Business Administration is accredited by the Association of MBAs (AMBA) for a period of five years from 2018.
16. This programme has been endorsed by the NHS Leadership Academy. Endorsement applies only to candidates who complete the full MBA; candidates who exit with a Postgraduate Diploma or Postgraduate Certificate are not eligible.

## Master of Business Administration (Online) (N1T717)

(For students entering from October 2021)

1. This programme is available at Durham City in a part-time (24 months) mode of study with entry points in October and April.

### Programme Structure

2. Candidates shall study and be assessed in modules to the value of 160 credits from List A below. Candidates are not able to study the same module twice, regardless of how it is taught:

| <b>List A:</b>                             |                                  | <b>Credit Value</b> |
|--|----------------------------------|---------------------|
| Accounting, Finance and Economics (Online) | <a href="#">ACCT41720</a>        | 20                  |
| Accounting, Finance and Economics (Taught) | <a href="#">ACCT41820</a>        | 20                  |
| Leading and Managing People (Online)       | <a href="#">BUSI4K320</a>        | 20                  |
| Leading and Managing People (Taught)       | <a href="#">BUSI4K420</a>        | 20                  |
| Marketing (Online)*                        | Either <a href="#">BUSI4S6D1</a> | 10                  |
|  | Or <a href="#">BUSI4S6D2</a>     | 10                  |
| Operations and Technology (Online)         | <a href="#">BUSI4K720</a>        | 20                  |
| Operations and Technology (Taught)         | <a href="#">BUSI4K820</a>        | 20                  |
| Strategic Management (Online)              | <a href="#">BUSI4K920</a>        | 20                  |
| Strategic Management (Taught)              | <a href="#">BUSI4L020</a>        | 20                  |
| Sustainability and Ethics (Online)*        | Either <a href="#">BUSI4S5D1</a> | 10                  |
|  | Or <a href="#">BUSI4S5D2</a>     | 10                  |
| Strategic Case Analysis*                   | Either <a href="#">BUSI4L1D1</a> | 60                  |
|  | Or <a href="#">BUSI4L1D2</a>     | 60                  |

3. Candidates shall study and be assessed in modules to the value of 20 credits from List B below. Candidates are not able to study the same module twice, regardless of how it is taught (not all options may be available each year):

| <b>List B:</b>   |                                  | <b>Credit Value</b> |
|--|----------------------------------|---------------------|
| Entrepreneurship (Online)*                                 | Either <a href="#">BUSI4L2D1</a> | 10                  |
|  | Or <a href="#">BUSI4L2D2</a>     | 10                  |
| Entrepreneurship (Taught)                                  | <a href="#">BUSI4L310</a>        | 10                  |
| New Venture Creation (Online)*                             | Either <a href="#">BUSI4L4D1</a> | 10                  |
|  | Or <a href="#">BUSI4L4D2</a>     | 10                  |
| New Venture Creation (Taught)                              | <a href="#">BUSI4L510</a>        | 10                  |
| Management Consultancy (Online)*                           | Either <a href="#">BUSI4L6D1</a> | 10                  |
|  | Or <a href="#">BUSI4L6D2</a>     | 10                  |
| Management Consultancy (Taught)                            | <a href="#">BUSI4L710</a>        | 10                  |
| Project Management (Online)*                               | Either <a href="#">BUSI4L8D1</a> | 10                  |
|  | Or <a href="#">BUSI4L8D2</a>     | 10                  |
| Project Management (Taught)                                | <a href="#">BUSI4L910</a>        | 10                  |
| Business Analytics (Taught)                                | <a href="#">BUSI4M110</a>        | 10                  |
| Technology, Forecasting and Innovation Analytics (Online)* | Either <a href="#">BUSI4M2D1</a> | 10                  |

|   |    |                           |    |
|---|----|---------------------------|----|
| Technology, Forecasting and Innovation Analytics (Taught) | Or | <a href="#">BUSI4M2D2</a> | 10 |
|   |    | <a href="#">BUSI4M310</a> | 10 |
| International Business in Context (Taught)                |    | <a href="#">BUSI4M410</a> | 10 |

\* This module is delivered twice each academic year (for students entering the programme in October or April. D1 denotes the first delivery and D2, the second delivery).

### Assessment, progression and award

4. Candidates will normally progress through the programme by taking core modules before option modules, with the exception of the Strategic Case Analysis.
5. Progression will depend upon satisfactory performance in assessment of modules, as follows:
  - a) Within the time-limits set out in paragraph 1 above, the minimum rate of progress without requiring the formal approval of the Postgraduate Faculty Education Committee shall be: modules to a total of 80 credits attempted by the end of one full year of registration; modules to a total of 180 credits attempted by the end of two full years of registration;
  - b) Candidates are required, as a condition of enrolment and maintaining registration with the University, to pay 50% of tuition fees in Year 1 and 50% of tuition fees in Year 2, with payment due within 31 days of invoice, unless a payment plan is agreed with the University.
6. Candidates will normally be permitted to undertake up to two optional modules via other modes of MBA delivery and be assessed in accordance with the assessment specified in the relevant module outline(s).
7. All module retakes shall normally take place at the next normal occasion except where specified below.
8. Candidates who fail to satisfy the requirements for the award of MBA but who have achieved 120 credits, shall be awarded the Postgraduate Diploma Business Administration as an exit qualification.
9. Candidates who fail to satisfy the requirements for the award of MBA or Postgraduate Diploma but who have achieved 60 credits, shall be awarded the Postgraduate Certificate Business Administration as an exit qualification.
10. With regard to assessment:
  - a) The Board of Examiners *may* permit a candidate who has failed up to two taught modules to continue to be registered for assessment in subsequent module(s) of the programme. Candidates will be required to be re-examined in the module(s), normally on the next ordinary occasion of the assessment.
  - b) Candidates who fail three or more modules must be re-examined in those modules, normally at the next occasion, before assessment in further modules is permissible. In such cases candidates already registered for assessment in other modules may defer assessment to the next ordinary occasion without penalty.
11. The requirement for the award of the Master of Business Administration with Distinction shall be as follows:
  - a) the achievement of an overall weighted average mark of at least 70% across all the modules taken, to the value of 180 credits, including:
  - b) the achievement of a mark of 70% or more in the Strategic Case Analysis.
12. The requirement for the award of the Master of Business Administration with Merit shall be the achievement of an overall weighted average mark of at least 60%, including the achievement of a mark of 60% or more in the Strategic Case Analysis, but where the candidate did not meet the criteria for the award of a distinction.
13. Modules up to the value of 30 credits may be compensated in order to achieve the award of MBA or Postgraduate Diploma Business Administration provided a mark of not less than 40% has been obtained in each of the modules to be compensated, and the overall average mark for all the modules taken, including the module(s) to be compensated, is at least 50%.
14. Modules up to the value of 20 credits may be compensated in order to achieve the award of Postgraduate Certificate Business Administration provided a mark of not less than 40% has been

obtained in each of the modules to be compensated, and the overall average mark for all the modules taken, including the module to be compensated, is at least 50%.

### Accreditation

- The Master of Business Administration is accredited by the Association of MBAs (AMBA) for a period of five years from 2018.
- This programme has been endorsed by the NHS Leadership Academy. Endorsement applies only to candidates who complete the full MBA; candidates who exit with a Postgraduate Diploma or Postgraduate Certificate are not eligible.

## Master of Business Administration (Online) (N1T717)

(For students entering from April 2023)

- This programme is available at Durham City in a part-time (24 months) mode of study with entry points in October and April.

### Programme Structure

- Candidates shall study and be assessed in modules to the value of 160 credits from List A below. Candidates are not able to study the same module twice, regardless of how it is taught:

| <b>List A:</b>                         |                                  | <b>Credit Value</b> |
|--|----------------------------------|---------------------|
| Accounting and Finance (Online)        | <a href="#">ACCT42010</a>        | 10                  |
| Accounting and Finance (Taught)        | <a href="#">ACCT41910</a>        | 10                  |
| Economics for Global Business (Online) | <a href="#">ECON40H10</a>        | 10                  |
| Economics for Global Business (Taught) | <a href="#">ECON40J10</a>        | 10                  |
| Leading and Managing People (Online)   | <a href="#">BUSI4K320</a>        | 20                  |
| Leading and Managing People (Taught)   | <a href="#">BUSI4K420</a>        | 20                  |
| Marketing (Online)*                    | Either <a href="#">BUSI4S6D1</a> | 10                  |
|  | Or <a href="#">BUSI4S6D2</a>     | 10                  |
| Operations and Technology (Online)     | <a href="#">BUSI4K720</a>        | 20                  |
| Operations and Technology (Taught)     | <a href="#">BUSI4K820</a>        | 20                  |
| Strategic Management (Online)          | <a href="#">BUSI4K920</a>        | 20                  |
| Strategic Management (Taught)          | <a href="#">BUSI4L020</a>        | 20                  |
| Sustainability and Ethics (Online)*    | Either <a href="#">BUSI4S5D1</a> | 10                  |
|  | Or <a href="#">BUSI4S5D2</a>     | 10                  |
| Strategic Consulting Project*          | Either <a href="#">BUSI4T0D1</a> | 60                  |
|  | Or <a href="#">BUSI4T0D2</a>     | 60                  |

- Candidates shall study and be assessed in modules to the value of 20 credits from List B below. Candidates are not able to study the same module twice, regardless of how it is taught (not all options may be available each year):

| <b>List B:</b>   |                                  | <b>Credit Value</b> |
|--|----------------------------------|---------------------|
| Entrepreneurship (Online)*                                 | Either <a href="#">BUSI4L2D1</a> | 10                  |
|  | Or <a href="#">BUSI4L2D2</a>     | 10                  |
| Entrepreneurship (Taught)                                  | <a href="#">BUSI4L310</a>        | 10                  |
| New Venture Creation (Online)*                             | Either <a href="#">BUSI4L4D1</a> | 10                  |
|  | Or <a href="#">BUSI4L4D2</a>     | 10                  |
| New Venture Creation (Taught)                              | <a href="#">BUSI4L510</a>        | 10                  |
| Management Consultancy (Online)*                           | Either <a href="#">BUSI4L6D1</a> | 10                  |
|  | Or <a href="#">BUSI4L6D2</a>     | 10                  |
| Management Consultancy (Taught)                            | <a href="#">BUSI4L710</a>        | 10                  |
| Project Management (Online)*                               | Either <a href="#">BUSI4L8D1</a> | 10                  |
|  | Or <a href="#">BUSI4L8D2</a>     | 10                  |
| Project Management (Taught)                                | <a href="#">BUSI4L910</a>        | 10                  |
| Business Analytics (Taught)                                | <a href="#">BUSI4M110</a>        | 10                  |
| Technology, Forecasting and Innovation Analytics (Online)* | Either <a href="#">BUSI4M2D1</a> | 10                  |

|   |    |                           |    |
|---|----|---------------------------|----|
| Technology, Forecasting and Innovation Analytics (Taught) | Or | <a href="#">BUSI4M2D2</a> | 10 |
|   |    | <a href="#">BUSI4M310</a> | 10 |
| International Business in Context (Taught)                |    | <a href="#">BUSI4M410</a> | 10 |

\* This module is delivered twice each academic year (for students entering the programme in October or April. D1 denotes the first delivery and D2, the second delivery).

### Assessment, progression and award

4. Candidates will normally progress through the programme by taking core modules before option modules, with the exception of the Strategic Consulting Project.
5. Progression will depend upon satisfactory performance in assessment of modules, as follows:
  - a) Within the time-limits set out in paragraph 1 above, the minimum rate of progress without requiring the formal approval of the Postgraduate Faculty Education Committee shall be: modules to a total of 80 credits attempted by the end of one full year of registration; modules to a total of 180 credits attempted by the end of two full years of registration;
  - b) Candidates are required, as a condition of enrolment and maintaining registration with the University, to pay 50% of tuition fees in Year 1 and 50% of tuition fees in Year 2, with payment due within 31 days of invoice, unless a payment plan is agreed with the University.
6. Candidates will normally be permitted to undertake up to two optional modules via other modes of MBA delivery and be assessed in accordance with the assessment specified in the relevant module outline(s).
7. All module retakes shall normally take place at the next normal occasion except where specified below.
8. Candidates who fail to satisfy the requirements for the award of MBA but who have achieved 120 credits, shall be awarded the Postgraduate Diploma Business Administration as an exit qualification.
9. Candidates who fail to satisfy the requirements for the award of MBA or Postgraduate Diploma but who have achieved 60 credits, shall be awarded the Postgraduate Certificate Business Administration as an exit qualification.
10. With regard to assessment:
  - a) The Board of Examiners *may* permit a candidate who has failed up to two taught modules to continue to be registered for assessment in subsequent module(s) of the programme. Candidates will be required to be re-examined in the module(s), normally on the next ordinary occasion of the assessment.
  - b) Candidates who fail three or more modules must be re-examined in those modules, normally at the next occasion, before assessment in further modules is permissible. In such cases candidates already registered for assessment in other modules may defer assessment to the next ordinary occasion without penalty.
11. The requirement for the award of the Master of Business Administration with Distinction shall be as follows:
  - a) the achievement of an overall weighted average mark of at least 70% across all the modules taken, to the value of 180 credits, including:
  - b) the achievement of a mark of 70% or more in the Strategic Consulting Project.
12. The requirement for the award of the Master of Business Administration with Merit shall be the achievement of an overall weighted average mark of at least 60%, including the achievement of a mark of 60% or more in the Strategic Consulting Project, but where the candidate did not meet the criteria for the award of a distinction.
13. Modules up to the value of 30 credits may be compensated in order to achieve the award of MBA or Postgraduate Diploma Business Administration provided a mark of not less than 40% has been obtained in each of the modules to be compensated, and the overall average mark for all the modules taken, including the module(s) to be compensated, is at least 50%.
14. Modules up to the value of 20 credits may be compensated in order to achieve the award of Postgraduate Certificate Business Administration provided a mark of not less than 40% has been

obtained in each of the modules to be compensated, and the overall average mark for all the modules taken, including the module to be compensated, is at least 50%.

### **Accreditation**

15. The Master of Business Administration is accredited by the Association of MBAs (AMBA) for a period of five years from 2018.
16. This programme has been endorsed by the NHS Leadership Academy. Endorsement applies only to candidates who complete the full MBA; candidates who exit with a Postgraduate Diploma or Postgraduate Certificate are not eligible.