

Durham University Postgraduate Modules Online www.durham.ac.uk/postgraduate.modules

These programme regulations should be read in conjunction with the University's <u>core regulations for postgraduate programmes</u>, and the <u>marking and classification conventions for postgraduate programmes</u>.

Durham University Business School is accredited by the European Quality Improvement System (EQUIS) for a period of five years from 2022 and the Association to Advance Collegiate Schools of Business (AACSB) for a period of five years from 2024.

This document contains separate regulations based on programme start date (October 2022, April 2022, October 2021, April 2023). Please ensure that you review the correct programme regulations for your start date.

Master of Business Administration (Online) (N1T717)

(For students entering from April 2023)

1. This programme is available at Durham City in a part-time (24 months) mode of study with entry points in October and April.

Programme Structure

2. Candidates shall study and be assessed in modules to the value of 160 credits from List A below. Candidates are not able to study the same module twice, regardless of how it is taught:

List A:			Credit Value
Accounting, Finance and Economics (Online)		ACCT41720	20
Accounting, Finance and Economics (Taught)*		ACCT41820	20
Leading and Managing People (Online)		BUSI4K320	20
Leading and Managing People (Taught)		BUSI4K420	20
Marketing (Online)\$	Either	BUSI4S6D1	10
	Or	BUSI4S6D2	10
Operations and Technology (Online)		BUSI4K720	20
Operations and Technology (Taught)		BUSI4K820	20
Strategic Management (Online)		BUSI4K920	20
Strategic Management (Taught)		BUSI4L020	20
Sustainability and Ethics (Online)\$	Either	BUSI4S5D1	10
	Or	BUSI4S5D2	10
Strategic Consulting Project\$	Either	BUSI4T0D1	60
- ,	Or	BUSI4T0D2	60

Candidates shall study and be assessed in modules to the value of 20 credits from List B below.
 Candidates are not able to study the same module twice, regardless of how it is taught (not all options may be available each year):

List B:			Credit Value
Entrepreneurship (Online) ^{\$ *}	Either	BUSI4L2D1	10
	Or	BUSI4L2D2	10
Entrepreneurship (Taught) *		BUSI4L310	10
New Venture Creation (Online)\$	Either	BUSI4L4D1	10
	Or	BUSI4L4D2	10
New Venture Creation (Taught)		BUSI4L510	10
Management Consultancy (Online)\$	Either	BUSI4L6D1	10
	Or	BUSI4L6D2	10
Management Consultancy (Taught) *		BUSI4L710	10
Project Management (Online)\$	Either	BUSI4L8D1	10
	Or	BUSI4L8D2	10
Project Management (Taught) *		BUSI4L910	10
Business Analytics (Taught)		BUSI4M110	10

Technology, Forecasting and Innovation Analytics (Online)\$	Either	BUSI4M2D1	10
, (Or	BUSI4M2D2	10
Technology, Forecasting and Innovation		BUSI4M310	10
Analytics (Taught) *			
International Business in Context (Taught)		BUSI4M410	10

^{\$} This module is delivered twice each academic year (for students entering the programme in October or April. D1 denotes the first delivery and D2, the second delivery.

Assessment, progression and award

- 4. Modules marked with a * are not available in 2025/26.
- 5. Candidates will normally progress through the programme by taking core modules before option modules, with the exception of the Strategic Consulting Project.
- 6. Progression will depend upon satisfactory performance in assessment of modules, as follows:
 - a) Within the time-limits set out in paragraph 1 above, the minimum rate of progress without requiring the formal approval of the Faculty Education Committee shall be: modules to a total of 80 credits attempted by the end of one full year of registration; modules to a total of 180 credits attempted by the end of two full years of registration;
 - b) Candidates are required, as a condition of enrolment and maintaining registration with the University, to pay 50% of tuition fees in Year 1 and 50% of tuition fees in Year 2, with payment due within 31 days of invoice, unless a payment plan is agreed with the University.
- Candidates will normally be permitted to undertake up to two optional modules via other modes of MBA delivery and be assessed in accordance with the assessment specified in the relevant module outline(s).
- 8. All module retakes shall normally take place at the next normal occasion except where specified below.
- 9. Candidates who fail to satisfy the requirements for the award of MBA but who have achieved 120 credits, shall be awarded the Postgraduate Diploma Business Administration as an exit qualification.
- 10. Candidates who fail to satisfy the requirements for the award of MBA or Postgraduate Diploma but who have achieved 60 credits, shall be awarded the Postgraduate Certificate Business Administration as an exit qualification.
- 11. With regard to assessment:
 - a) The Board of Examiners may permit a candidate who has failed up to two taught modules to continue to be registered for assessment in subsequent module(s) of the programme. Candidates will be required to be re-examined in the module(s), normally on the next ordinary occasion of the assessment.
 - b) Candidates who fail three or more modules must be re-examined in those modules, normally at the next occasion, before assessment in further modules is permissible. In such cases candidates already registered for assessment in other modules may defer assessment to the next ordinary occasion without penalty.
- 12. The requirement for the award of the Master of Business Administration with Distinction shall be as follows:
 - a) the achievement of an overall weighted average mark of at least 70% across all the modules taken, to the value of 180 credits, including:
 - the achievement of a mark of 70% or more in the Strategic Consulting Project.
- 13. The requirement for the award of the Master of Business Administration with Merit shall be the achievement of an overall weighted average mark of at least 60%, including the achievement of a mark of 60% or more in the Strategic Consulting Project, but where the candidate did not meet the criteria for the award of a distinction.
- 14. Modules up to the value of 30 credits may be compensated in order to achieve the award of MBA or Postgraduate Diploma Business Administration provided a mark of not less than 40% has been obtained in each of the modules to be compensated, and the overall average mark for all the modules taken, including the module(s) to be compensated, is at least 50%.

15. Modules up to the value of 20 credits may be compensated in order to achieve the award of Postgraduate Certificate Business Administration provided a mark of not less than 40% has been obtained in each of the modules to be compensated, and the overall average mark for all the modules taken, including the module to be compensated, is at least 50%.

Accreditation

16. The Master of Business Administration is accredited by the Association of MBAs (AMBA) for a period of five years from 2023.

Master of Business Administration (Online) (N1T717)

(For students entering from October 2022)

1. This programme is available at Durham City in a part-time (24 months) mode of study with entry points in October and April.

Programme Structure

2. Candidates shall study and be assessed in modules to the value of 160 credits from List A below. Candidates are not able to study the same module twice, regardless of how it is taught:

List A:			Credit Value
Accounting, Finance and Economics (Online)		ACCT41720	20
Accounting, Finance and Economics (Taught)*		ACCT41820	20
Leading and Managing People (Online)		BUSI4K320	20
Leading and Managing People (Taught)		BUSI4K420	20
Marketing (Online)\$	Either	BUSI4S6D1	10
	Or	BUSI4S6D2	10
Operations and Technology (Online)		BUSI4K720	20
Operations and Technology (Taught)		BUSI4K820	20
Strategic Management (Online)		BUSI4K920	20
Strategic Management (Taught)		BUSI4L020	20
Sustainability and Ethics (Online)\$	Either	BUSI4S5D1	10
	Or	BUSI4S5D2	10
Strategic Consulting Project\$	Either	BUSI4T0D1	60
- ,	Or	BUSI4T0D2	60

Candidates shall study and be assessed in modules to the value of 20 credits from List B below.
 Candidates are not able to study the same module twice, regardless of how it is taught (not all options may be available each year):

List B:			Credit Value
Entrepreneurship (Online)**	Either	BUSI4L2D1	10
	Or	BUSI4L2D2	10
Entrepreneurship (Taught)*		BUSI4L310	10
New Venture Creation (Online)\$	Either	BUSI4L4D1	10
	Or	BUSI4L4D2	10
New Venture Creation (Taught)		BUSI4L510	10
Management Consultancy (Online)\$	Either	BUSI4L6D1	10
	Or	BUSI4L6D2	10
Management Consultancy (Taught)*		BUSI4L710	10
Project Management (Online)\$	Either	BUSI4L8D1	10
	Or	BUSI4L8D2	10
Project Management (Taught) *		BUSI4L910	10
Business Analytics (Taught)		BUSI4M110	10
Technology, Forecasting and Innovation Analytics (Online)\$	Either	BUSI4M2D1	10
	Or	BUSI4M2D2	10
Technology, Forecasting and Innovation Analytics (Taught)*		BUSI4M310	10

10

\$ This module is delivered twice each academic year (for students entering the programme in October or April. D1 denotes the first delivery and D2, the second delivery.

Assessment, progression and award

- 4. Modules marked with a * are not available in 2025/26.
- 5. Candidates will normally progress through the programme by taking core modules before option modules, with the exception of the Strategic Consulting Project.
- 6. Progression will depend upon satisfactory performance in assessment of modules, as follows:
 - a) Within the time-limits set out in paragraph 1 above, the minimum rate of progress without requiring the formal approval of the Faculty Education Committee shall be: modules to a total of 80 credits attempted by the end of one full year of registration; modules to a total of 180 credits attempted by the end of two full years of registration;
 - b) Candidates are required, as a condition of enrolment and maintaining registration with the University, to pay 50% of tuition fees in Year 1 and 50% of tuition fees in Year 2, with payment due within 31 days of invoice, unless a payment plan is agreed with the University.
- Candidates will normally be permitted to undertake up to two optional modules via other modes of MBA delivery and be assessed in accordance with the assessment specified in the relevant module outline(s).
- 8. All module retakes shall normally take place at the next normal occasion except where specified below.
- 9. Candidates who fail to satisfy the requirements for the award of MBA but who have achieved 120 credits, shall be awarded the Postgraduate Diploma Business Administration as an exit qualification.
- 10. Candidates who fail to satisfy the requirements for the award of MBA or Postgraduate Diploma but who have achieved 60 credits, shall be awarded the Postgraduate Certificate Business Administration as an exit qualification.
- 11. With regard to assessment:
 - a) The Board of Examiners *may* permit a candidate who has failed up to two taught modules to continue to be registered for assessment in subsequent module(s) of the programme. Candidates will be required to be re-examined in the module(s), normally on the next ordinary occasion of the assessment.
 - b) Candidates who fail three or more modules must be re-examined in those modules, normally at the next occasion, before assessment in further modules is permissible. In such cases candidates already registered for assessment in other modules may defer assessment to the next ordinary occasion without penalty.
- 12. The requirement for the award of the Master of Business Administration with Distinction shall be as follows:
 - a) the achievement of an overall weighted average mark of at least 70% across all the modules taken, to the value of 180 credits, including:
 - b) the achievement of a mark of 70% or more in the Strategic Consulting Project.
- 13. The requirement for the award of the Master of Business Administration with Merit shall be the achievement of an overall weighted average mark of at least 60%, including the achievement of a mark of 60% or more in the Strategic Consulting Project, but where the candidate did not meet the criteria for the award of a distinction.
- 14. Modules up to the value of 30 credits may be compensated in order to achieve the award of MBA or Postgraduate Diploma Business Administration provided a mark of not less than 40% has been obtained in each of the modules to be compensated, and the overall average mark for all the modules taken, including the module(s) to be compensated, is at least 50%.
- 15. Modules up to the value of 20 credits may be compensated in order to achieve the award of Postgraduate Certificate Business Administration provided a mark of not less than 40% has been obtained in each of the modules to be compensated, and the overall average mark for all the modules taken, including the module to be compensated, is at least 50%.

Accreditation

16. The Master of Business Administration is accredited by the Association of MBAs (AMBA) for a period of five years from 2023.

Master of Business Administration (Online) (N1T717)

(For students entering from October 2021)

1. This programme is available at Durham City in a part-time (24 months) mode of study with entry points in October and April.

Programme Structure

2. Candidates shall study and be assessed in modules to the value of 160 credits from List A below. Candidates are not able to study the same module twice, regardless of how it is taught:

List A:			Credit Value
Accounting, Finance and Economics (Online)		ACCT41720	20
Accounting, Finance and Economics (Taught)*		ACCT41820	20
Leading and Managing People (Online)		BUSI4K320	20
Leading and Managing People (Taught)		BUSI4K420	20
Marketing (Online)\$	Either	BUSI4S6D1	10
	Or	BUSI4S6D2	10
Operations and Technology (Online)		BUSI4K720	20
Operations and Technology (Taught)		BUSI4K820	20
Strategic Management (Online)		BUSI4K920	20
Strategic Management (Taught)		BUSI4L020	20
Sustainability and Ethics (Online)\$	Either	BUSI4S5D1	10
	Or	BUSI4S5D2	10
Strategic Case Analysis ^{\$}	Either	BUSI4L1D1	60
	Or	BUSI4L1D2	60

3. Candidates shall study and be assessed in modules to the value of 20 credits from List B below. Candidates are not able to study the same module twice, regardless of how it is taught (not all options may be available each year):

List B:			Credit Value
Entrepreneurship (Online)\$*	Either	BUSI4L2D1	10
	Or	BUSI4L2D2	10
Entrepreneurship (Taught)*		BUSI4L310	10
New Venture Creation (Online)\$	Either	BUSI4L4D1	10
` '	Or	BUSI4L4D2	10
New Venture Creation (Taught)		BUSI4L510	10
Management Consultancy (Online)\$	Either	BUSI4L6D1	10
	Or	BUSI4L6D2	10
Management Consultancy (Taught)*		BUSI4L710	10
Project Management (Online)\$	Either	BUSI4L8D1	10
	Or	BUSI4L8D2	10
Project Management (Taught) *		BUSI4L910	10
Business Analytics (Taught)		BUSI4M110	10
Technology, Forecasting and Innovation Analytics (Online)\$	Either	BUSI4M2D1	10
	Or	BUSI4M2D2	10
Technology, Forecasting and Innovation Analytics (Taught)*		BUSI4M310	10
International Business in Context (Taught)		BUSI4M410	10

^{\$} This module is delivered twice each academic year (for students entering the programme in October or April. D1 denotes the first delivery and D2, the second delivery.

Assessment, progression and award

- 4. Modules marked with a * are not available in 2025/26.
- 5. Candidates will normally progress through the programme by taking core modules before option modules, with the exception of the Strategic Case Analysis.
- 6. Progression will depend upon satisfactory performance in assessment of modules, as follows:
 - a) Within the time-limits set out in paragraph 1 above, the minimum rate of progress without requiring the formal approval of the Faculty Education Committee shall be: modules to a total of 80 credits attempted by the end of one full year of registration; modules to a total of 180 credits attempted by the end of two full years of registration;
 - b) Candidates are required, as a condition of enrolment and maintaining registration with the University, to pay 50% of tuition fees in Year 1 and 50% of tuition fees in Year 2, with payment due within 31 days of invoice, unless a payment plan is agreed with the University.
- 7. Candidates will normally be permitted to undertake up to two optional modules via other modes of MBA delivery and be assessed in accordance with the assessment specified in the relevant module outline(s).
- 8. All module retakes shall normally take place at the next normal occasion except where specified below.
- 9. Candidates who fail to satisfy the requirements for the award of MBA but who have achieved 120 credits, shall be awarded the Postgraduate Diploma Business Administration as an exit qualification.
- 10. Candidates who fail to satisfy the requirements for the award of MBA or Postgraduate Diploma but who have achieved 60 credits, shall be awarded the Postgraduate Certificate Business Administration as an exit qualification.
- 11. With regard to assessment:
 - a) The Board of Examiners may permit a candidate who has failed up to two taught modules to continue to be registered for assessment in subsequent module(s) of the programme. Candidates will be required to be re-examined in the module(s), normally on the next ordinary occasion of the assessment.
 - b) Candidates who fail three or more modules must be re-examined in those modules, normally at the next occasion, before assessment in further modules is permissible. In such cases candidates already registered for assessment in other modules may defer assessment to the next ordinary occasion without penalty.
- 12. The requirement for the award of the Master of Business Administration with Distinction shall be as follows:
 - a) the achievement of an overall weighted average mark of at least 70% across all the modules taken, to the value of 180 credits, including:
 - b) the achievement of a mark of 70% or more in the Strategic Case Analysis.
- 13. The requirement for the award of the Master of Business Administration with Merit shall be the achievement of an overall weighted average mark of at least 60%, including the achievement of a mark of 60% or more in the Strategic Case Analysis, but where the candidate did not meet the criteria for the award of a distinction.
- 14. Modules up to the value of 30 credits may be compensated in order to achieve the award of MBA or Postgraduate Diploma Business Administration provided a mark of not less than 40% has been obtained in each of the modules to be compensated, and the overall average mark for all the modules taken, including the module(s) to be compensated, is at least 50%.
- 15. Modules up to the value of 20 credits may be compensated in order to achieve the award of Postgraduate Certificate Business Administration provided a mark of not less than 40% has been obtained in each of the modules to be compensated, and the overall average mark for all the modules taken, including the module to be compensated, is at least 50%.

Accreditation

16. The Master of Business Administration is accredited by the Association of MBAs (AMBA) for a period of five years from 2023.